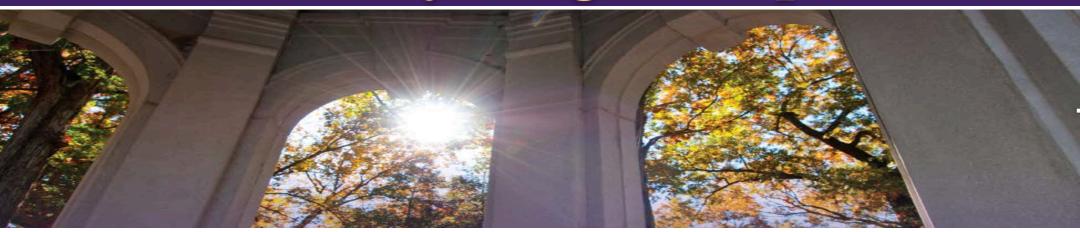


Quarterly Progress Update



Sy Atezaz Saeed, MD, MS, FACPsych,

Professor and Chair Department of Psychiatry and Behavioral Medicine Brody School of Medicine - East Carolina University

Executive Director North Carolina Statewide Telepsychiatry Program (NC-STeP)





NC-STeP Advisory Council Meeting Friday, December 4, 2020 10:30 am – 12:00 pm Zoom Video Conferencing

Agenda

- 10:30- 10:35 a.m. Welcome
- 10:35- 10:40 a.m. Review and Approval of September 25, 2020 Minutes
- 10:40- 11:30 a.m. NC-STeP FY21-Q1 (Jul-Sep) Performance Data
- 11:30-11:45 a.m. Update on Community-Based Pilot(s)
- 11:45- 11:50 a.m. Old Business
- 11:50- 11:55 a.m. New Business
- 11:55-12:00 p.m. Announcements
- 12:00 p.m. Adjourn

zoom

Join Zoom Meeting https://zoom.us/j/94650849042?pwd=V k1uUTVEZGplQVpLVVpLZ0pmbzlMUT09

Meeting ID: 946 5084 9042 Passcode: 740485

- 41 hospitals in the network, 38 hospitals were live
- 28 hospitals reporting Telepsychiatry patients in their ED
 - not all live hospitals had telepsychiatry patients
- Total number of assessments for this quarter = 1,293
- Total number of encounters for this quarter = 1,149
- Patient assessments billed for Model 1 hospitals = 734



- The Median Length of Stay was 27 hours
- The Average Length of Stay was 50.8 hours
 - 49.9 hours for those discharged to home
 - 60.9 hours for those transferred to another facility
- Average Consult Elapsed Time (in Queue to Exam Complete) for Model 1 hospitals was 4 hours and 15 minutes.



- 783 ED patients who received telepsychiatry services had an IVC in place during their ED stay.
 - 307 (39%) of those patients did not have an IVC in place when discharged.
- Of the ED patients who received telepsychiatry services:
 - 34% were discharged to home
 - 44% were discharged to another facility



- 9 Community based sites were live as of 9/30/20 with 8 sites reporting Telepsychiatry patients.
- There were 912 total behavioral health visits.
 - 63 visits with a Psychiatrist.
 - 849 visits with a behavioral health manager.



NC-STeP	Since project inception in November 2013	Quarter Jul- Sep 2020	Quarter Oct- Dec 2020	Quarter Jan- Mar 2021	Quarter Apr- Jun 2021
Total Patient Encounters	33,173	1,149			
Model 1 Hospital Patient Encounters	20,246	590			
Model 2 Hospital Patient Encounters	12,927	559			
Total Number of Assessments (Billed Assessments for Model 1 Hospitals + Number of Patient Encounters for Model 2 Hospitals)	44,349	1,293			

NC-STeP Benchmarks

	Goals	١	Values Reached		
NC-STeP	Cumulative Target to be reached by (06/30/2021)	Value Reached as of most recent previous quarter (06/30/2020)	Value Reached as of this reporting quarter (09/30/2020)	Year-to-Date Total with % of the Yearly Target (09/30/2020)	
Number of IVCs	1,700	660	783	783 46% of Ye	arly Tar
Number of IVCs Overturned	505	219	307	307 61% of Yea	arly Tar
Total Number of Assessments (Billed assessments for Model 1 hospitals + Number of patient encounters for Model 2 hospitals.)	4,251	1,079	1,293	1,293 30% of Ye	arly Tar

EVALUATION CRITERIA	BASELINE VALUES/MEASURES AS REPORTED ON 03/31/2020	TARGET TO BE REACHED BY 06/30/2021	VALUES/MEASURES REACHED AS OF 09/30/2020
 The number of full- time equivalent (FTE) positions supported by these contracts 	4.02 FTEs	4.30 FTEs	4.10 FTEs
2. The number of overturned involuntary commitments (inpatient admission prevented)	711	505	307 in this quarter Cumulative total since program inception 6,408
 The number of participating consultant providers 	48	48	42



EVALUATION CRITERIA	BASELINE VALUES/MEASURES AS REPORTED ON 03/31/2020	TARGET TO BE REACHED BY 06/30/2021	VALUES/MEASURES REACHED AS OF 09/30/2020
 The number of telepsychiatry assessments conducted. 	5,105	4,251	1,293 in this quarter Cumulative total since program inception 44,349
5. The number of telepsychiatry referring sites	58	48	41 38 Live
 The reports of involuntary commitments to enrolled hospitals 	2,061	1,700	783 in this quarter Cumulative total since program inception 19,036



EVALUATION CRITERIA	BASELINE VALUES/MEASURES AS REPORTED ON 03/31/2020	TARGET TO BE REACHED BY 06/30/2021	VALUES/MEASURES REACHED AS OF 09/30/2020
7. The average (mean) Length of Stay for all patients with a primary mental health diagnosis across all dispositions.	55 hours	55 hours	QTD Average = 50.8 QTD Median = 27
8. The rate of "satisfied" or "strongly satisfied" among emergency department staff participating in NC- STeP.	80%	80%	69%

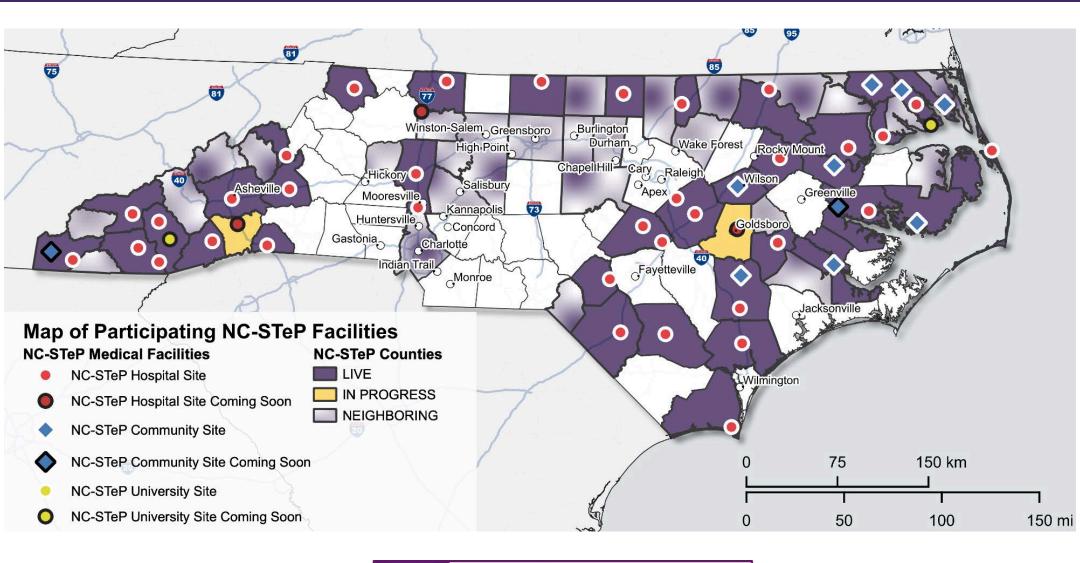


EVALUATION CRITERIA	BASELINE VALUES/MEASURES AS REPORTED ON 03/31/2020	TARGET TO BE REACHED BY 06/30/2021	VALUES/MEASURES REACHED AS OF 09/30/2020
9. The rate of "satisfied" or "strongly satisfied" among hospital CEOs/COOs participating in NC-STeP.	100%	100%	72%
10. The rate of "satisfied" or "strongly satisfied" among consulting (hub) providers participating in NC-STeP.	100%	100%	100%



EVALUATION CRITERIA	BASELINE VALUES/MEASURES AS REPORTED ON 03/31/2020	TARGET TO BE REACHED BY 06/30/2021	VALUES/MEASURES REACHED AS OF 09/30/2020
11. The rate of "satisfied" or "strongly satisfied" among emergency department physicians participating in the statewide telepsychiatry program.	85%	85%	50%
12. Cumulative return on investment to state psychiatric facilities through overturned involuntary commitments (inpatient admission prevented)	\$3,839,400	\$3,213,403	\$1,657,800 Cumulative average since program inception \$34,603,200

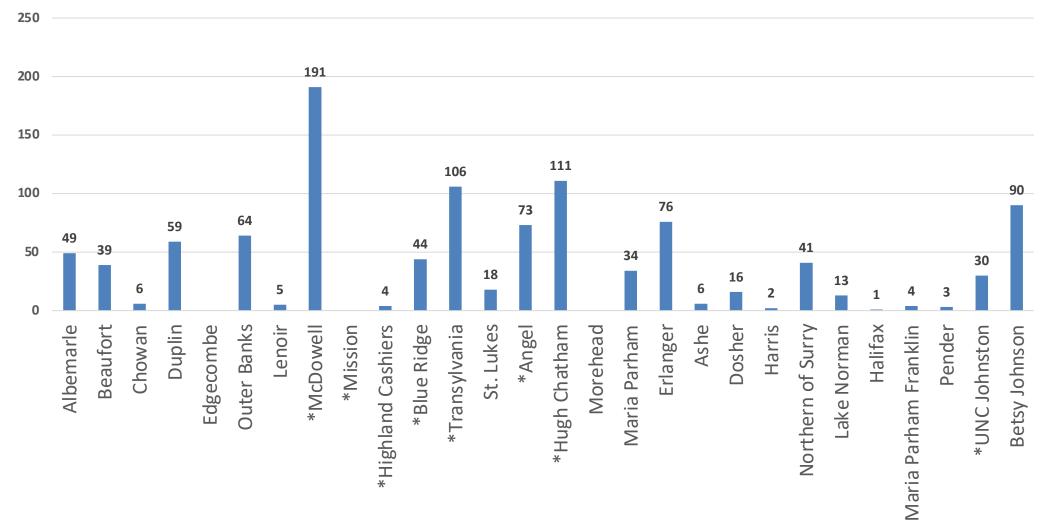






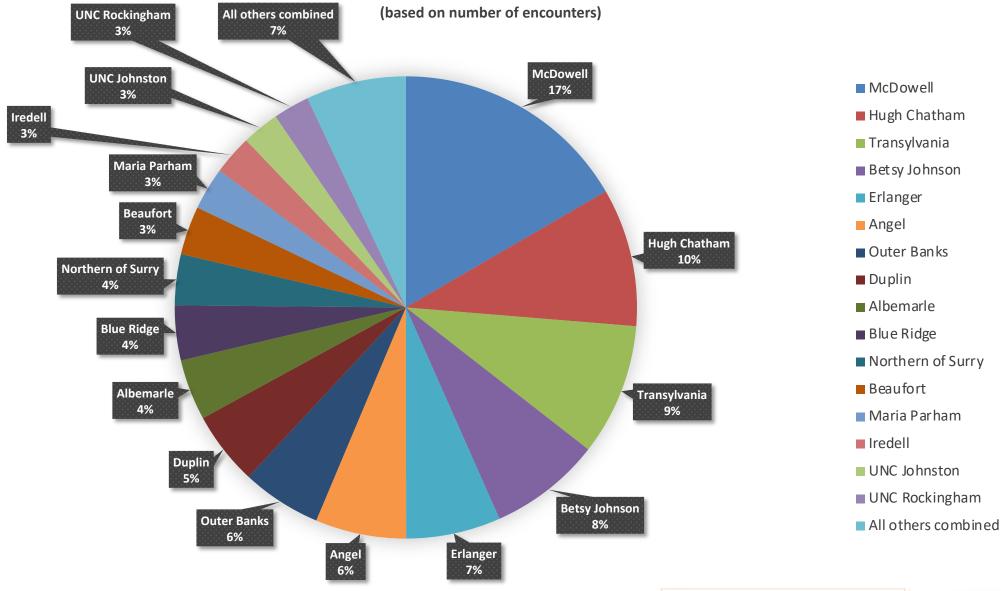
Number of NC-STeP Patients by Hospital

July - September 2020





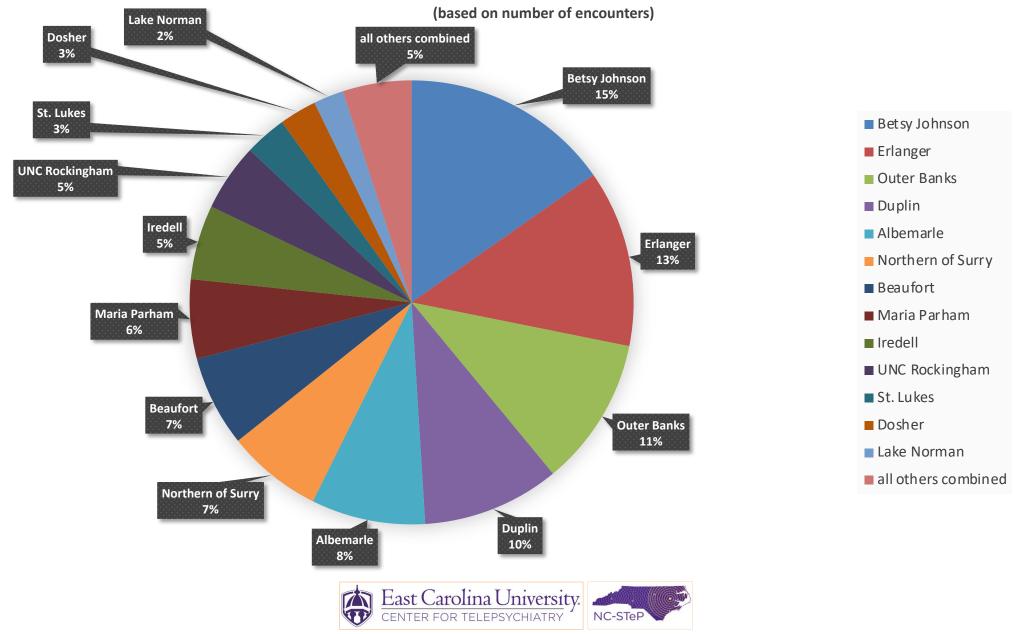
Percent of Use by Hospital Jul-Sep 2020



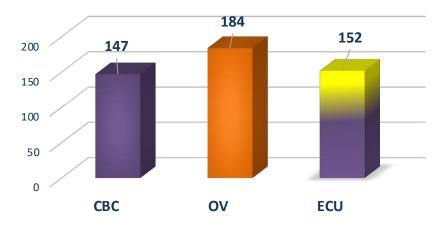
East Carolina University.



Percent of Use for Model 1 Hospitals Jul-Sep 2020

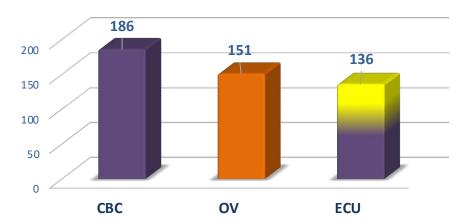


Number of Patients by Provider (Model 1)



Jan-Mar 2020







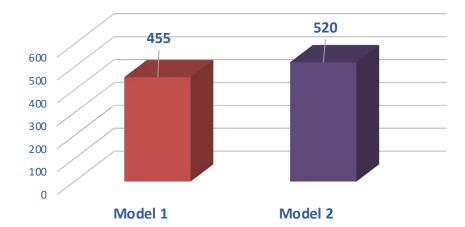


Number of Patients by Model

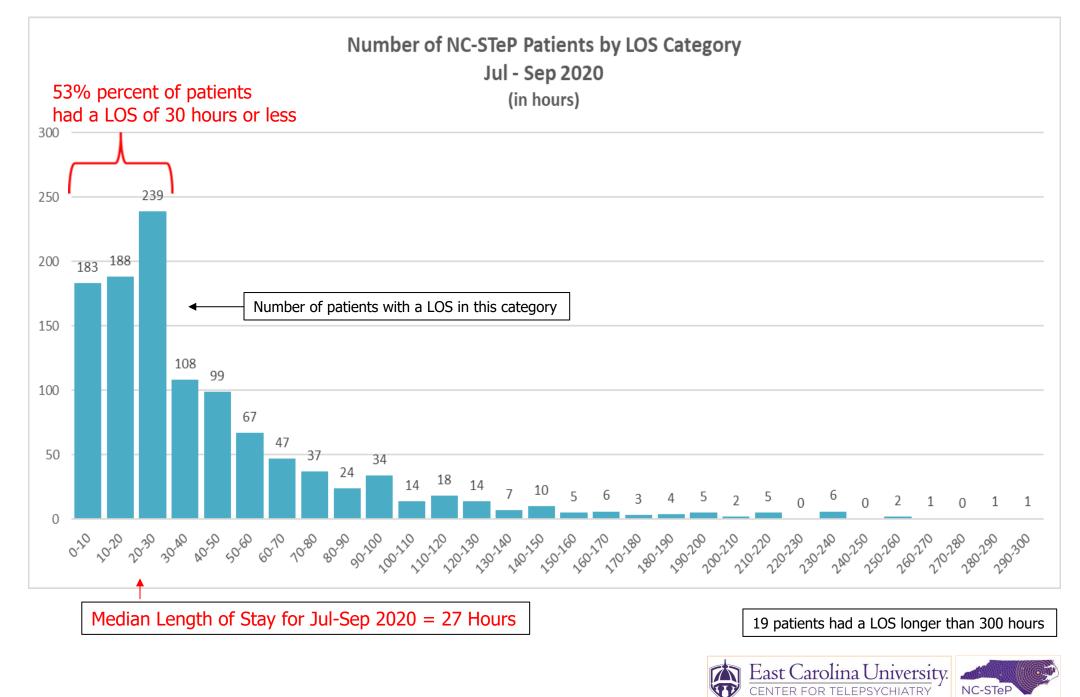


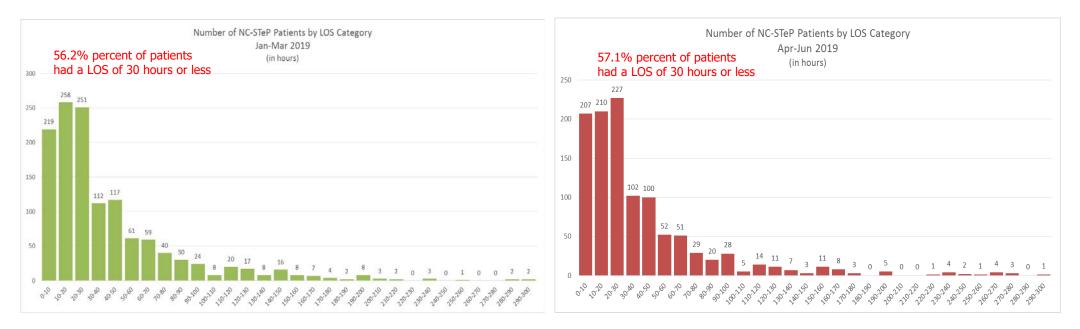


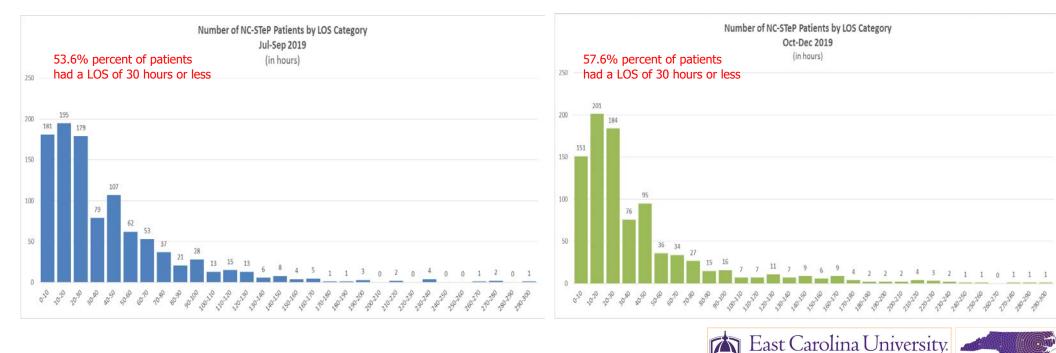












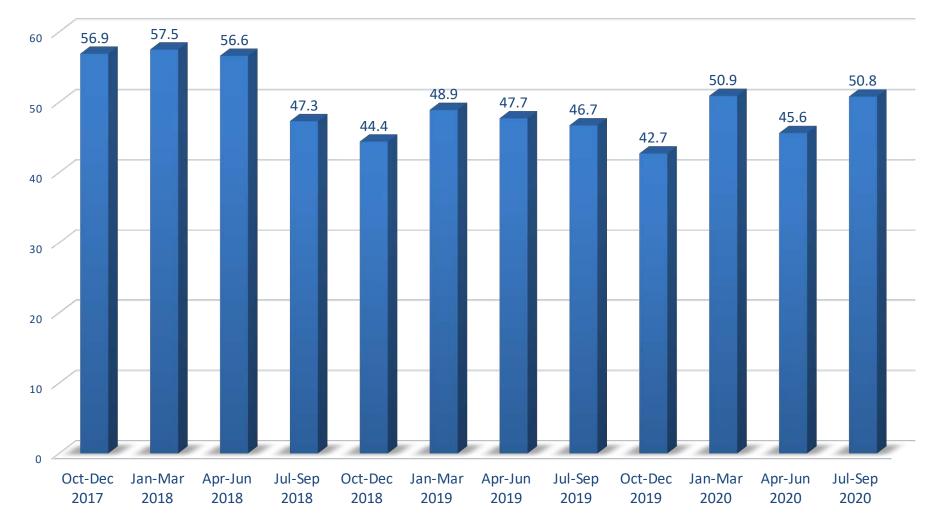
NC-STeP

Median Length of Stay by Quarter (in hours)



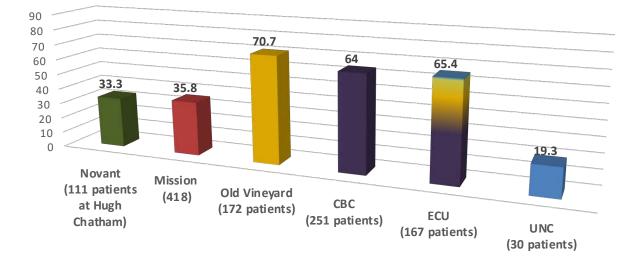


Average Length of Stay by Quarter for Hospitals Participating in NC-STeP (in hours)

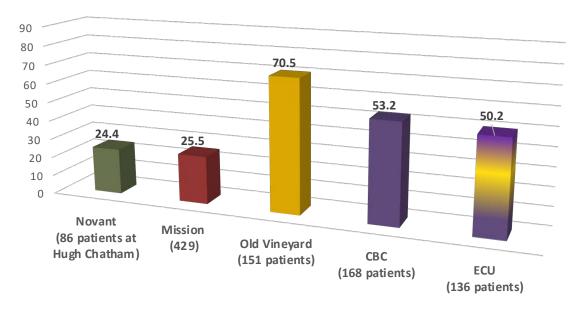




Jul-Sep 2020 (in hours)



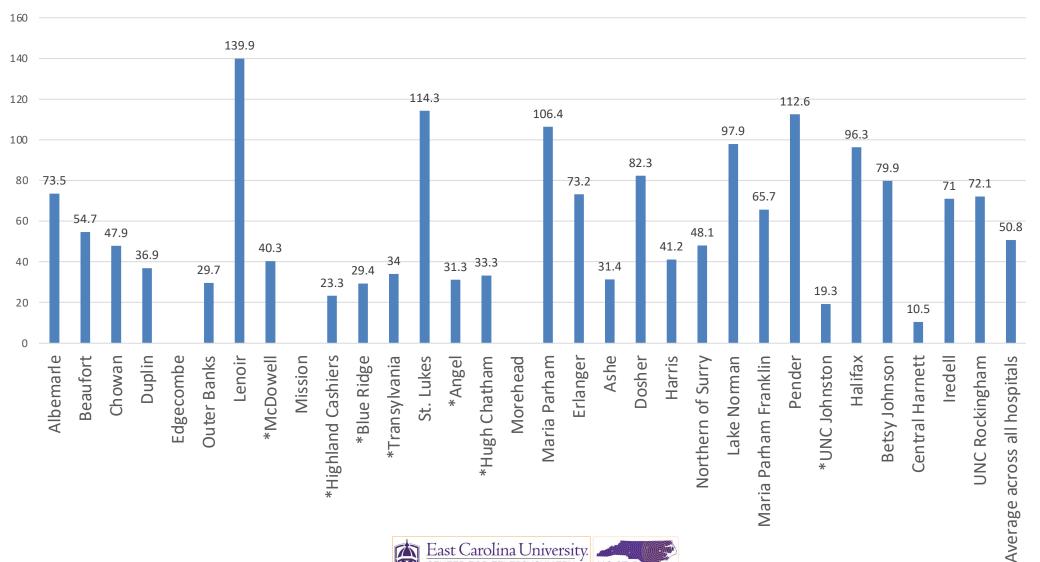
Apr-Jun 2020 (in hours)



Average Length of Stay by Provider



Average Length of Stay for NC-STeP Patients by Hospital July - September 2020 (in hours)







East Carolina University. CENTER FOR TELEPSYCHIATRY

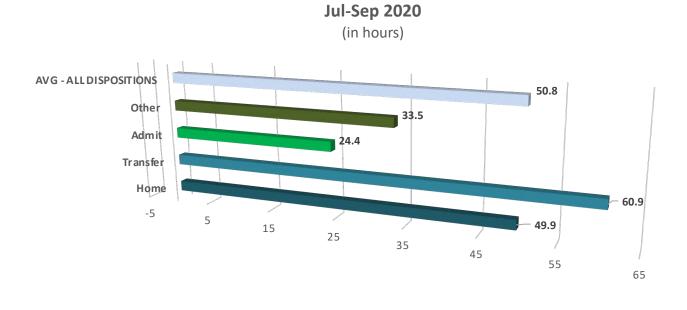
70 65.9 60.9 59.3 59 60 56.5 54.9 55 53.5 53.3 50.2 50.3 49.7 49.5 49.9 49.9 48.9 48.6 48.8 50 47.8 46.3 45.3 44.5 40.9 38.2 40 30 20 10 0 Oct-Dec Jan-Mar Apr-Jun Jul-Sep Oct-Dec Jan-Mar Apr-Jun Jul-Sep Oct-Dec Jan-Mar Apr-Jun Jul-Sep 2017 2018 2018 2018 2018 2019 2019 2019 2019 2020 2020 2020

Average Length of Stay by Quarter for Patients Discharged to Home or Transfer (in hours)

Avg LOS for patients discharged HOME

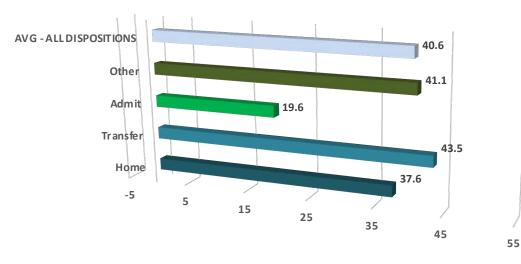
Avg LOS for patients discharged TRANSFER





Average LOS by Discharge Disposition



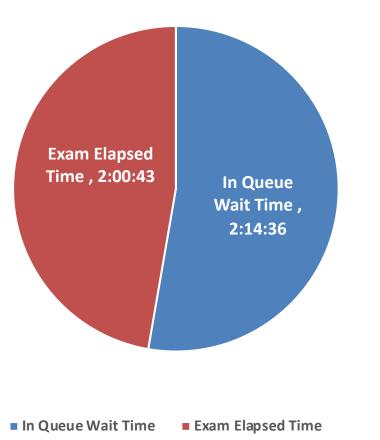


65

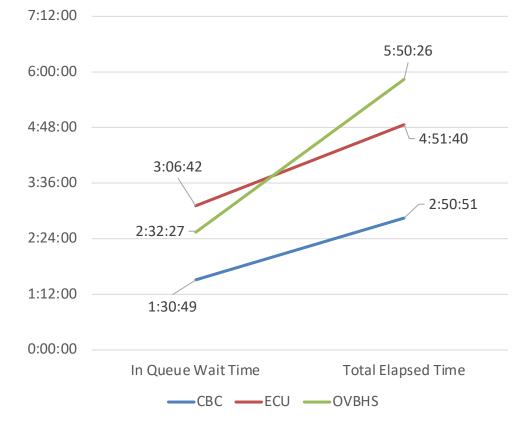


Consult Elapsed Time: July - September 2020

CBC, OV & ECU **Average Consult Elapsed Time** In Queue to Exam Complete FY21-Q1 July - September 2020 (4 hrs. 15 min.)

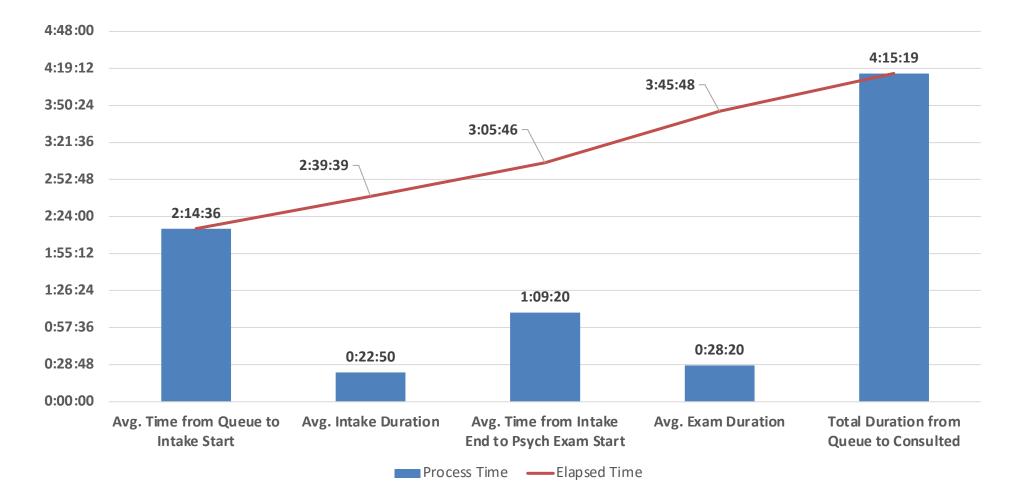


Comparison CBC, OV & ECU Average Consult Elapsed Time In Queue to Exam Complete FY21-Q1 July - September 2020 (hh:mm:ss)



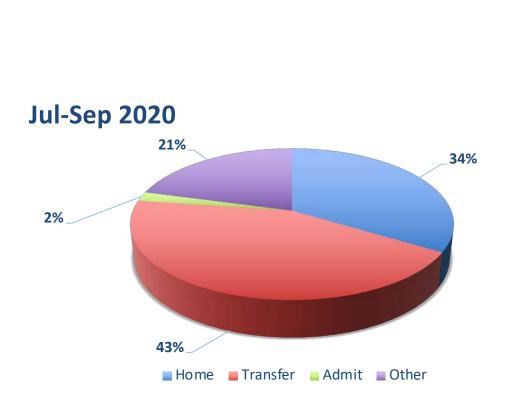


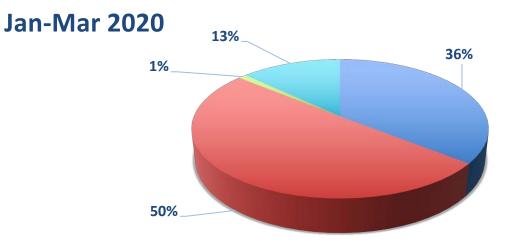
Key Processes and Elapsed Times Averages CBC, OV, ECU: July - September 2020

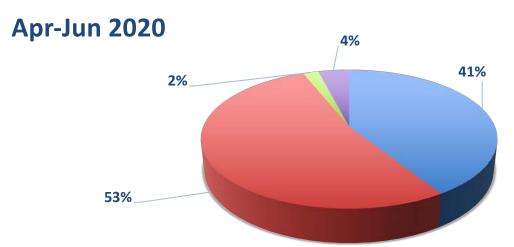




Percent of Patients by Discharge Disposition





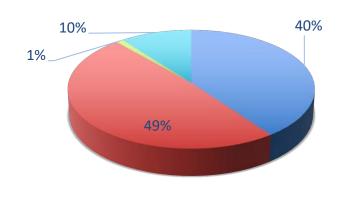


Home Transfer Admit Other

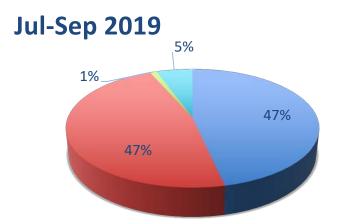


Percent of Patients by Discharge Disposition

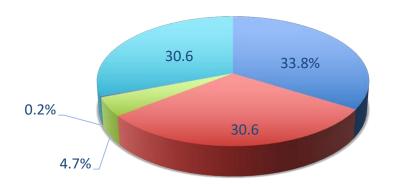
Oct-Dec 2019



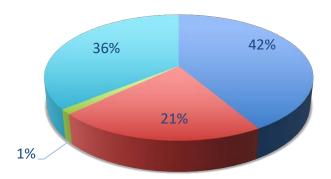
■ Home ■ Transfer ■ Admit ■ AMA ■ Other



Jan-Mar 2019



Apr-Jun 2019

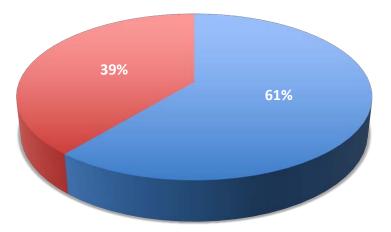




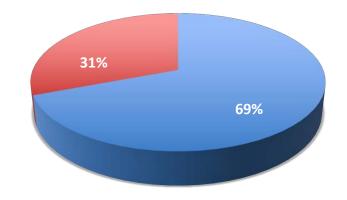
IVCs – By Release Status

IVCs - percent not releasedIVCs - percent released

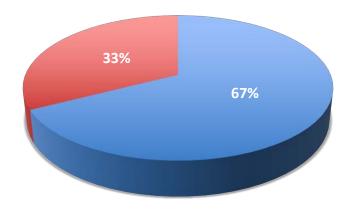
Jul-Sep 2020



Jan-Mar 2020

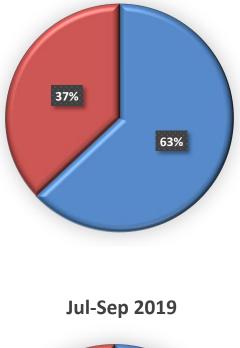


APR-JUN 2020



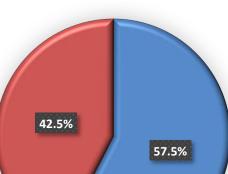


Oct-Dec 2019



IVCs – By Release Status

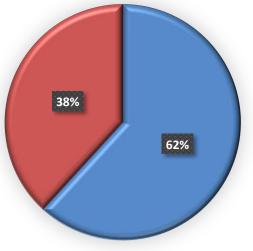
IVCs - percent not releasedIVCs - percent released



64%

36%

Apr-Jun 2019





Jan-Mar 2019

900 819 799 783 800 772 713 705 700 671 660 631 611 583 582 576 600 500 400 356 358 353 307 301 285 300 252 245 241 242 223 219 210 200 100 0 Oct-Dec Jul-Sep 2017 Oct-Dec 2017Jan-Mar 2018 Jul-Sep 2018 Oct-Dec Jan-Mar 2019 Apr-Jun 2019 Jul-Sep Jan-Mar 2020 Apr-Jun 2020 Apr-Jun Jul-Sep 43% 2018 44.2% 38.2% 46.1% 2018 40.4% 36.0% 2019 2019 40.0% 33% 2020 43.7% 42.2% 36.4% Turnover Turnover **Turnover Turnover Turnover Turnover** 38.3% **Turnover** Turnover 39% **Turnover Turnover Turnover Turnover** Turnover

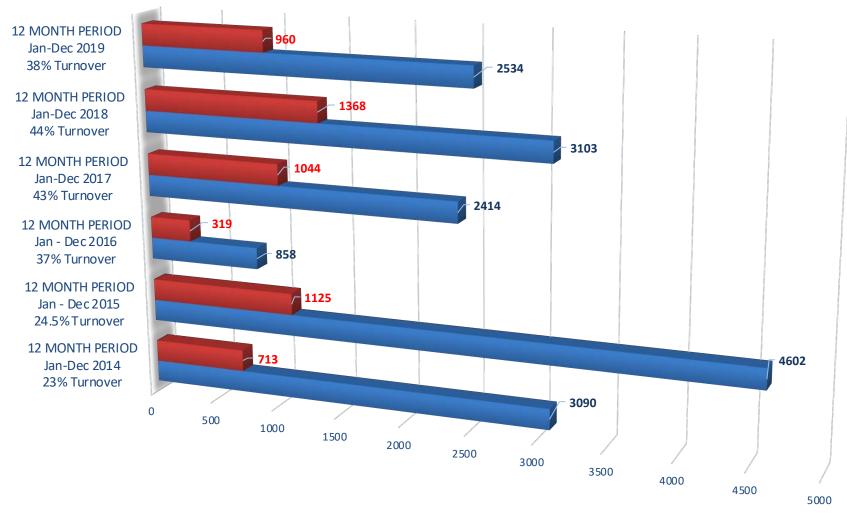
Number of IVCs and IVCs Turned Over by Quarter

Number of IVCs

Number of IVCs Turned Over



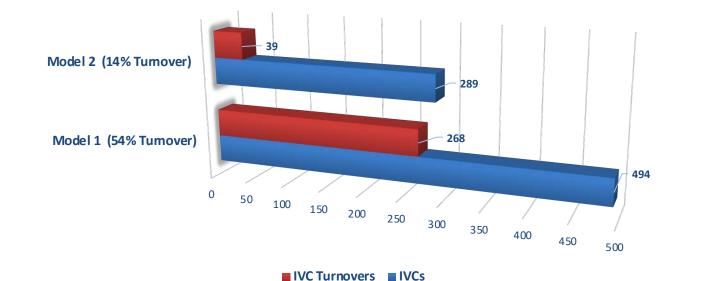
Number of IVCs and IVCs Turned Over by Year



Number of IVCs Turned Over Number of IVCs



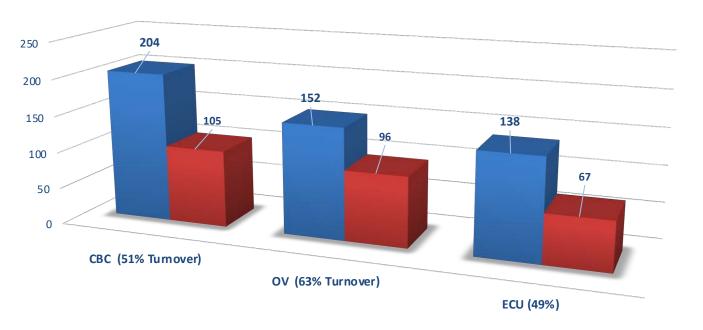




Number of IVCs and IVC Turnovers by Model



Number of IVCs and IVC Turnovers by Provider



Jul-Sep 2020

■ IVCs ■ IVC Turnovers



Satisfaction Surveys

- Satisfaction surveys are done twice a year
- Most recent surveys conducted in September 2020 with 9 groups
- Invitations to participate were sent via electronic mail
- For groups that use the portal (Model 1 ED staff, psychiatrists, and intake specialists) there was a link to the survey on the portal log-in page
- ED staff also received a pop-up within the portal with a link to the survey
- Surveys were completed online via Qualtrics software



Satisfaction Surveys Methodology

Satisfaction surveys were conducted in September 2020 with 9 groups

- 1. Model 1 Emergency Department Physicians
- 2. Model 1 Emergency Department Staff
- 3. Model 1 Provider Psychiatrists
- 4. Model 1 Psychiatric Intake Specialists
- 5. Model 1 Hospital CEOs
- 6. Model 2 Emergency Department Physicians
- 7. Model 2 Emergency Department Staff
- 8. Model 2 Provider Psychiatrists
- 9. Model 2 Hospital CEOs

Each group was given a different survey (with different questions) based on their role in the program.



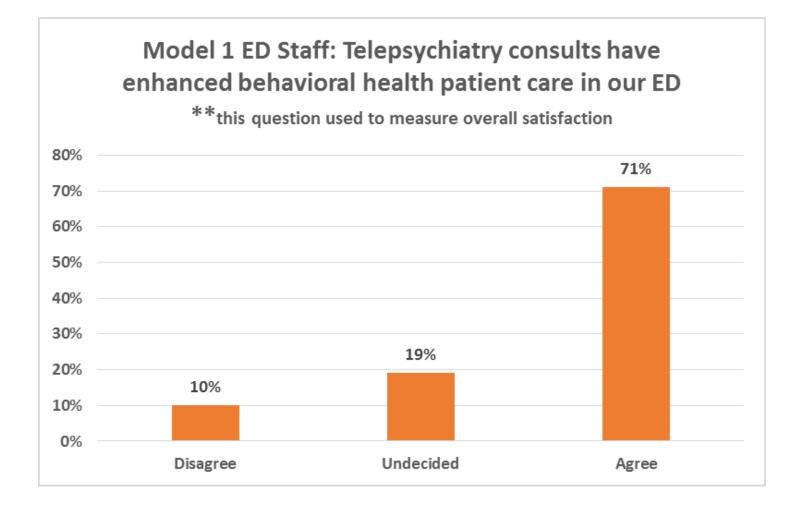
Satisfaction Surveys Methodology

The following number of individuals from each group responded (N= 62)

- Model 1 Emergency Department Physicians (4 responded)
- Model 1 Emergency Department Staff (31 responded)
- Model 1 Provider Psychiatrists (14 responded)
- Model 1 Psychiatric Intake Specialists (4 responded)
- Model 1 Hospital CEOs (6 responded)
- Model 2 Emergency Department Physicians (0 responded)
- Model 2 Emergency Department Staff (1 responded results not shown due to small number)
- Model 2 Provider Psychiatrists (1 results not shown due to small number)
- Model 2 Hospital CEOs (1 responded results not shown due to small number)

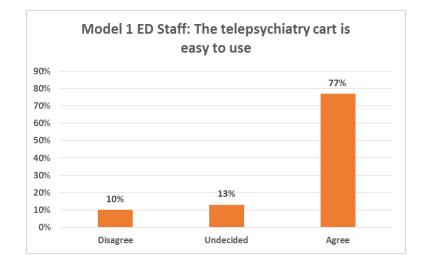
For each group, one summary question is selected for an overall "satisfaction" rate. The overall satisfaction rate is 77.5%.

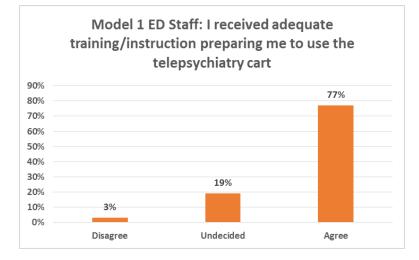


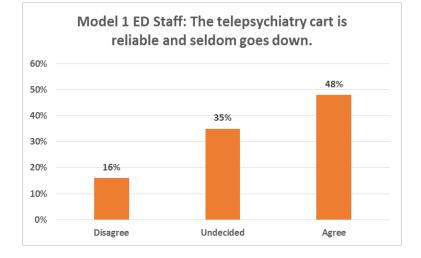


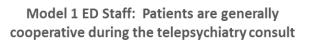


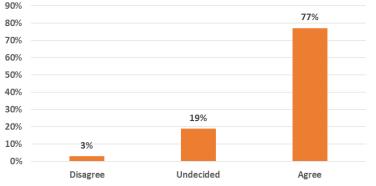
Model 1 Hospital ED Staff Results (n=31)





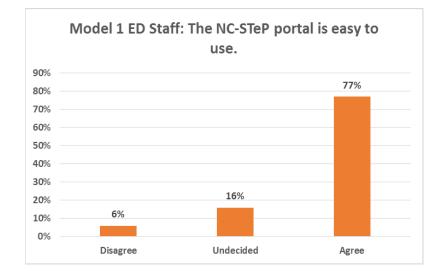


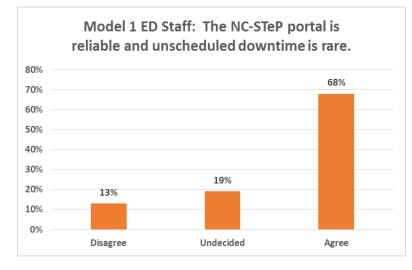


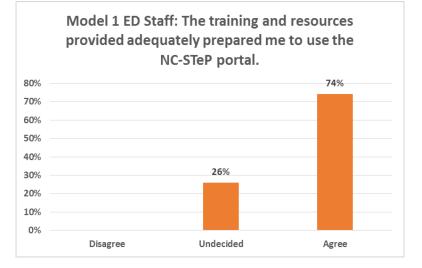




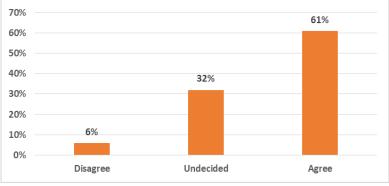
Model 1 Hospital ED Staff Results (n=31)





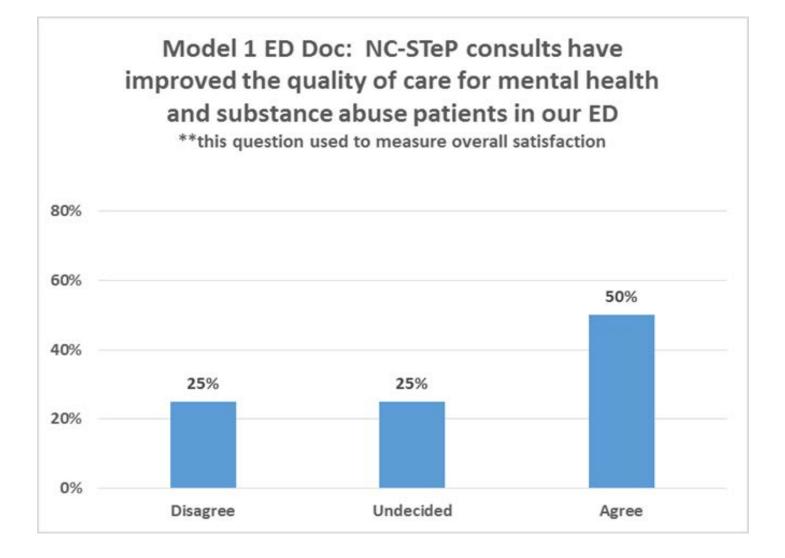


Model 1 ED Staff: The level of technical expertise provided by NC-STeP support is adequate.



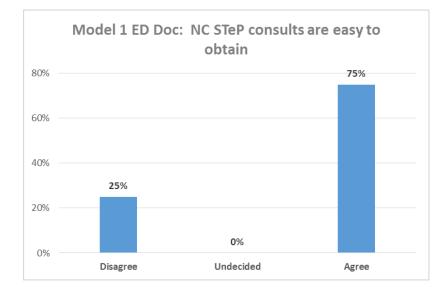


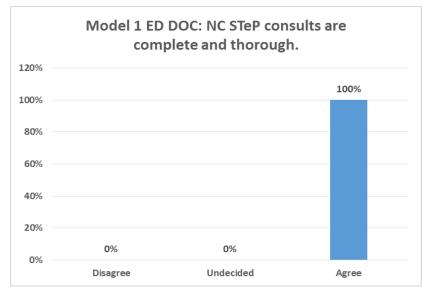
Model 1 Hospital ED Physicians Results (n=4)

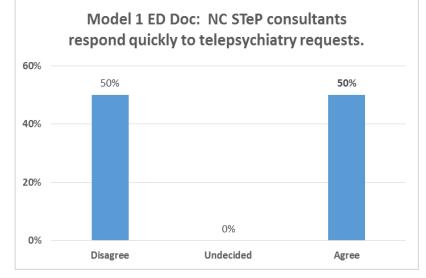


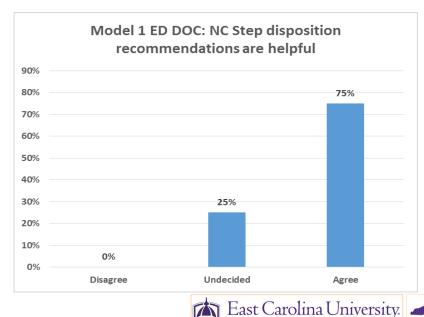


Model 1 Hospital ED Physicians Results (n=4)





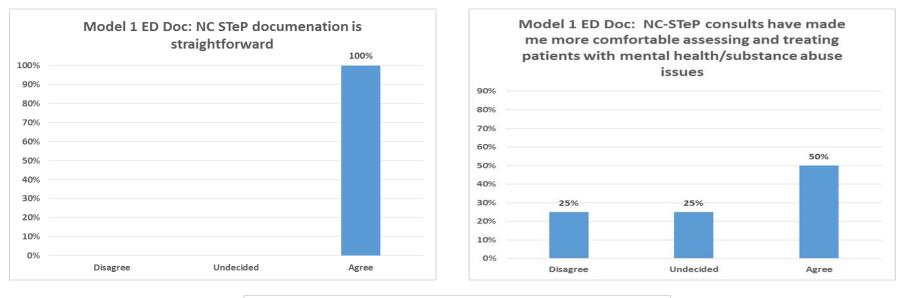


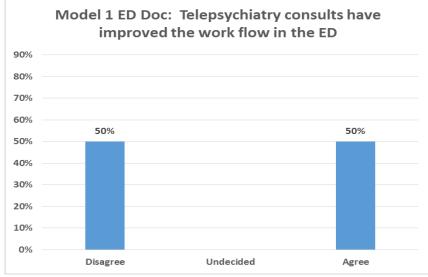


NC-STeP

CENTER FOR TELEPSYCHIATRY

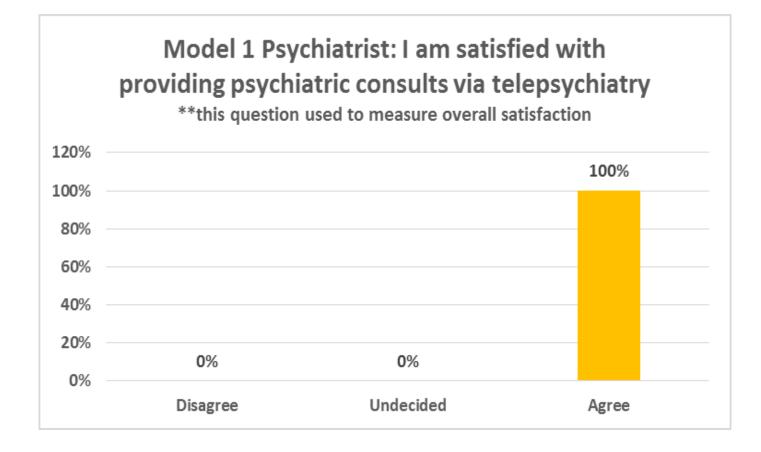
Model 1 Hospital ED Physicians Results (n=4)





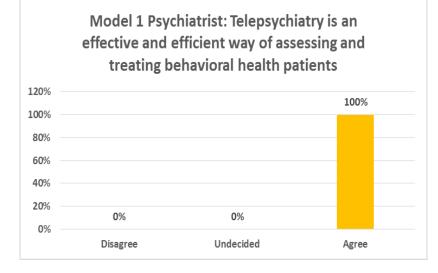


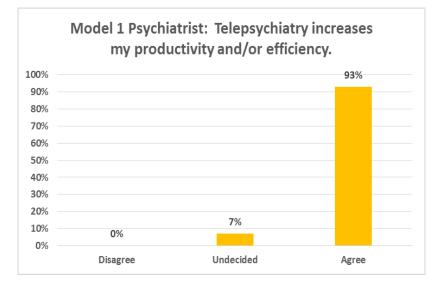
Model 1 Provider Psychiatrist Results (n=14)





Model 1 Provider Psychiatrist Results (n=14)





Model 1 Psychiatrist: I believe the quality of psychiatric care I provide via telepsychiatry is comparable to the quality of care I deliver face to face 120% 100% 100% 80% 60% 40% 20% 0% 0% 0% Disagree Undecided Agree

 desktop unit is straightforward to use

 120%
 100%

 100%
 100%

 80%
 60%

 60%
 60%

 20%
 0%

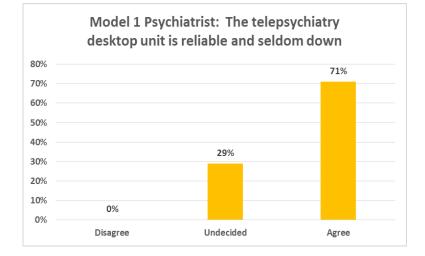
 0%
 0%

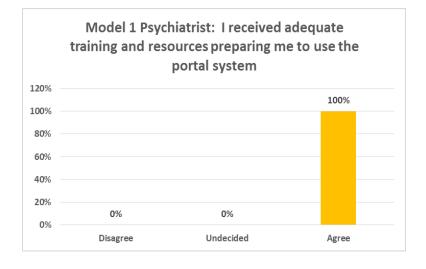
 Disagree
 Undecided

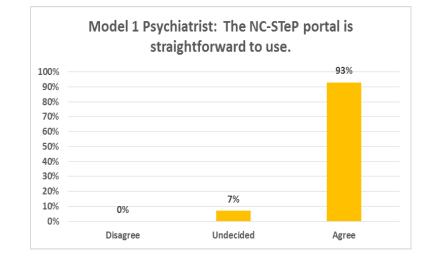
Model 1 Psychiatrist: The telepsychiatry

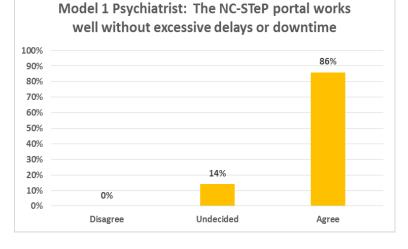


Model 1 Provider Psychiatrist Results (n=14)









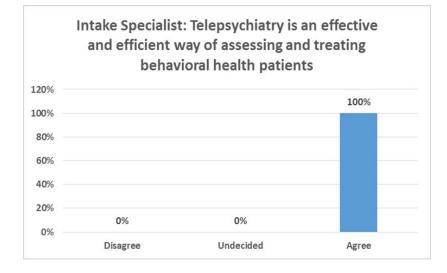


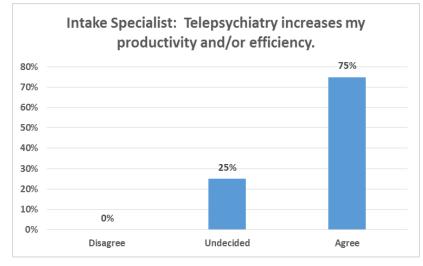
Model 1 Psychiatric Intake Specialist Results (n=4)

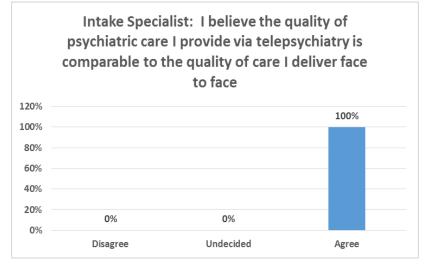


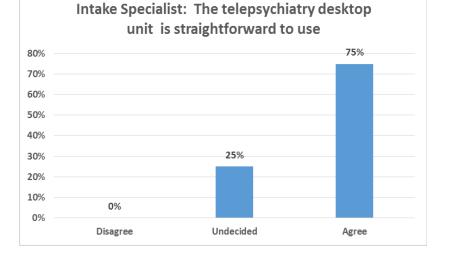


Model 1 Psychiatric Intake Specialist Results (n=4)





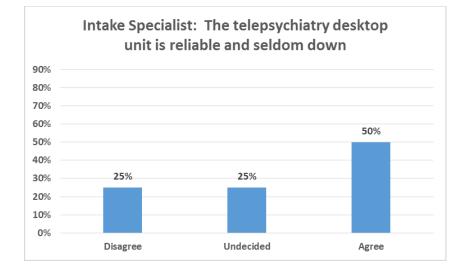






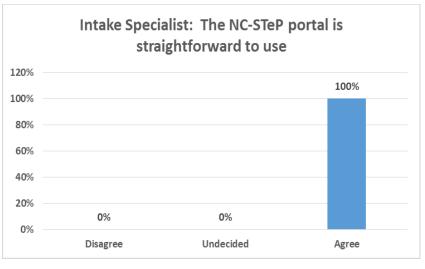
9/24/2020

Model 1 Psychiatric Intake Specialist Results (n=4)

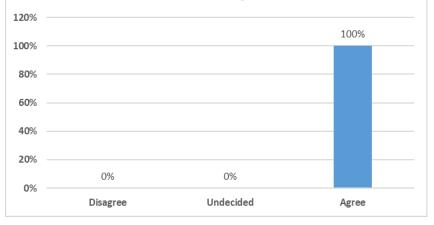


Intake Specialist: I received adequate training and resources preparing me to use the portal



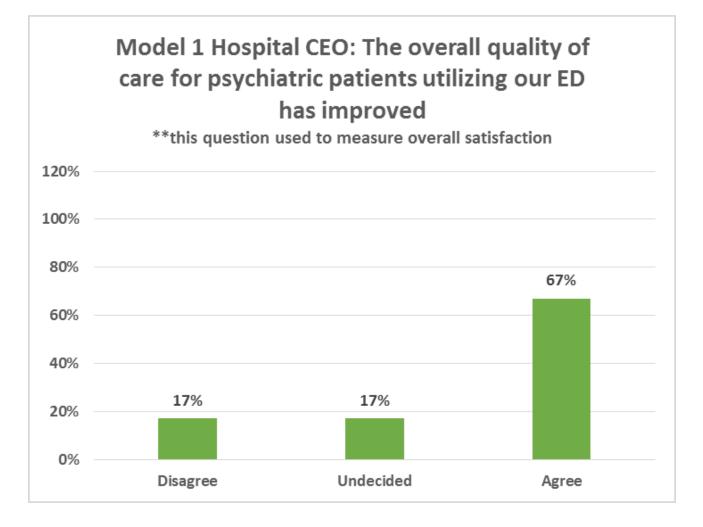


Intake Specialist: The NC-STeP portal works well without excessive delays or downtime



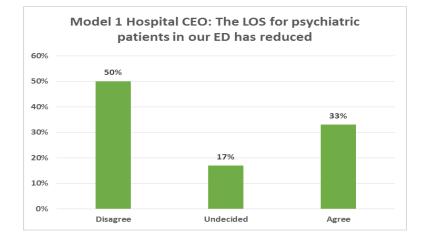


Model 1 CEO/CNO/CFO Results (n=6)

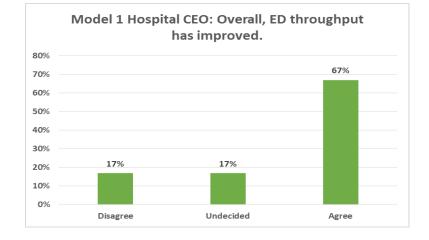


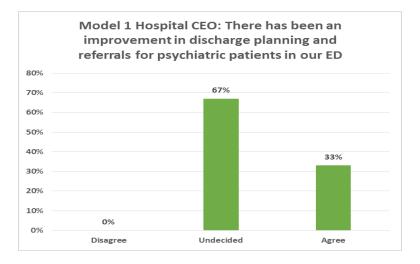


Model 1 CEO/CNO/CFO Results (n=6)





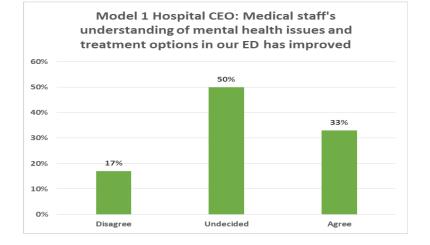


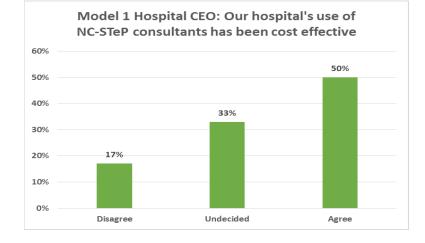




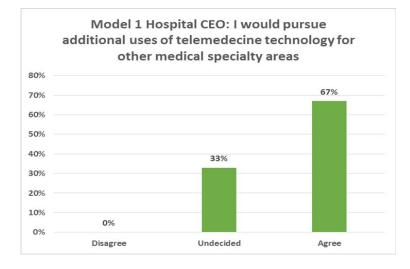
9/24/2020

Model 1 CEO/CNO/CFO Results (n=6)



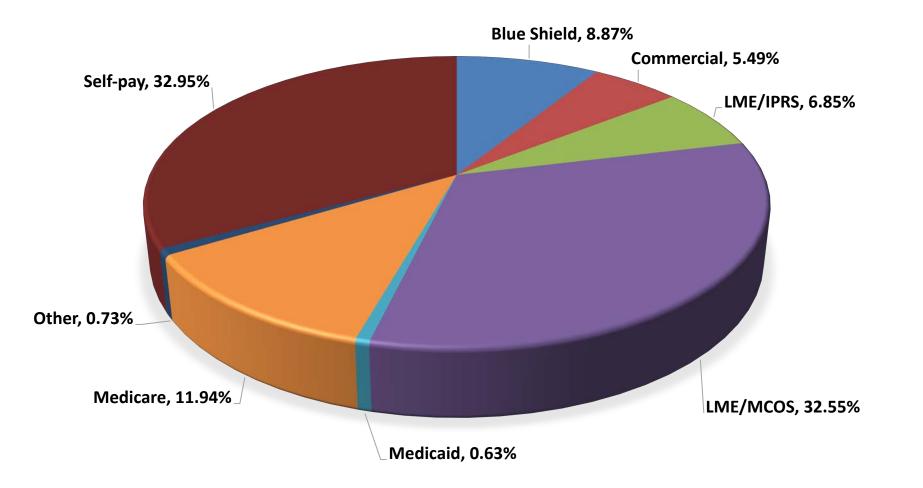


Model 1 Hospital CEO: I would recommend NC-STEP to other hospitals





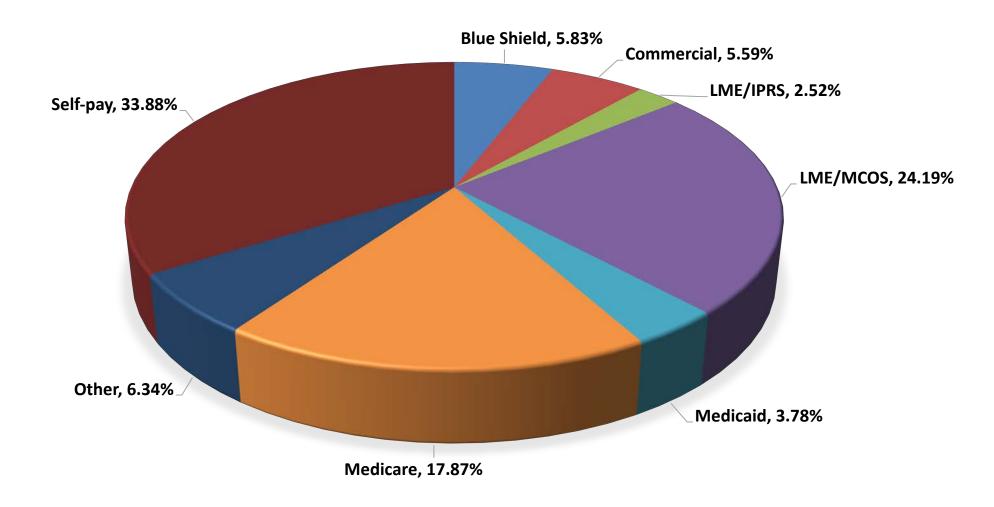
NC-STeP Charge Mix QTD 2021 - Quarter 1





NC-STeP Charge Mix – Project to Date

Service Dates: October 1, 2013 – September 30, 2020





Community-Based Sites as of September 30, 2020

EVALUATION CRITERIA	BASELINE VALUES/MEASURES AS REPORTED ON 3/31/2020	VALUES/MEASURES REACHED AS OF 09/30/2020
 The number of full-time equivalent (FTE) providers supporting the program 	.70 FTEs	.70 FTEs
2. The number of community-based sites contracted	8	9
3. Number of patient visits with medical (psychiatric) doctor	81	63 YTD= 63 PTD= 739
4. The number return visits	524	755 YTD= 755 PTD= 4,087
5. The number of patient visits with a mid-level provider	613	849 YTD= 849 PTD= 4,382
6. The number of new patient visits	169	157 YTD= 157 PTD= 1,106

NC-STeP Community-Based Sites' Patient Visits

	Since project inception in October 2018	During Calendar Year 2018	During Calendar Year 2019	During Quarter Jan-Mar 2020	During Quarter Apr-Jun 2020	During Quarter Jul-Sep 2020
Patient Visits with Medical Doctor	739	8	536	81	51	63
Patient Visits with Mid-Level Provider	4,382	7	2,006	613	907	849
Total Patient Visits	5,212	15	2,633	694	958	912



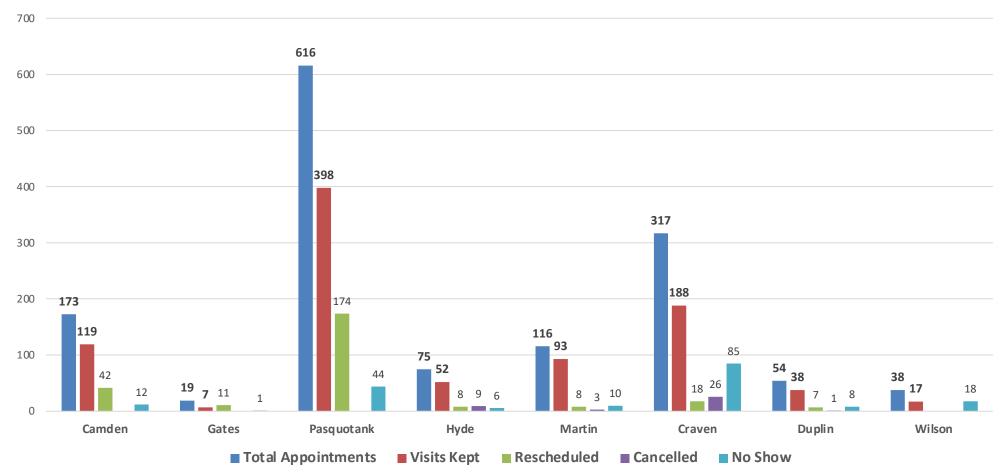
NC-STeP Community Benchmarks

	Goals	Values Reached	
Patient Visits	Total for most recent full fiscal year (July 1, 2019 - June 30, 2020)	Value Reached as of most recent previous quarter (06/30/2020)	Value reached as of this reporting quarter (9/30/2020)
With medical doctor	438	51	63
With mid-level provider	2,661	907	849
New patient visits	629	134	157
Return patient visits	2,455	824	755



NC-STeP Community Appointments by Site

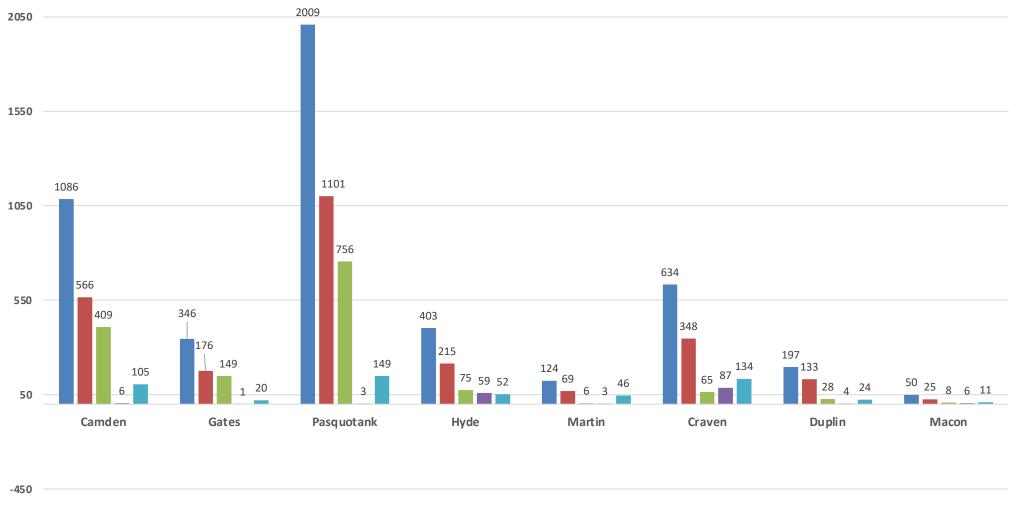
Appointments, Visits Kept, Rescheduled, Cancelled, No Show July - September 2020





NC-STeP Community Appointments by Site

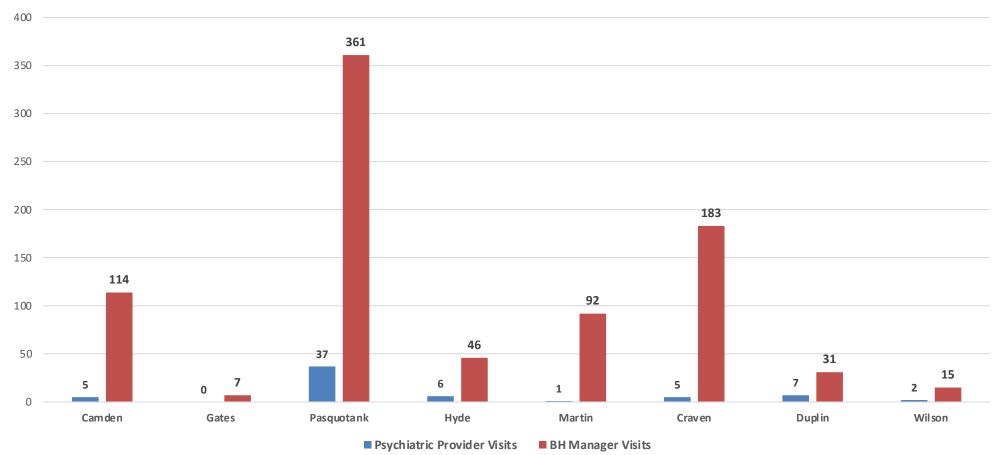
Appointments, Visits Kept, Rescheduled, Cancelled, No Show January - December 2019



■ Total Appointments ■ Visits Kept ■ Rescheduled ■ Cancelled ■ No Show



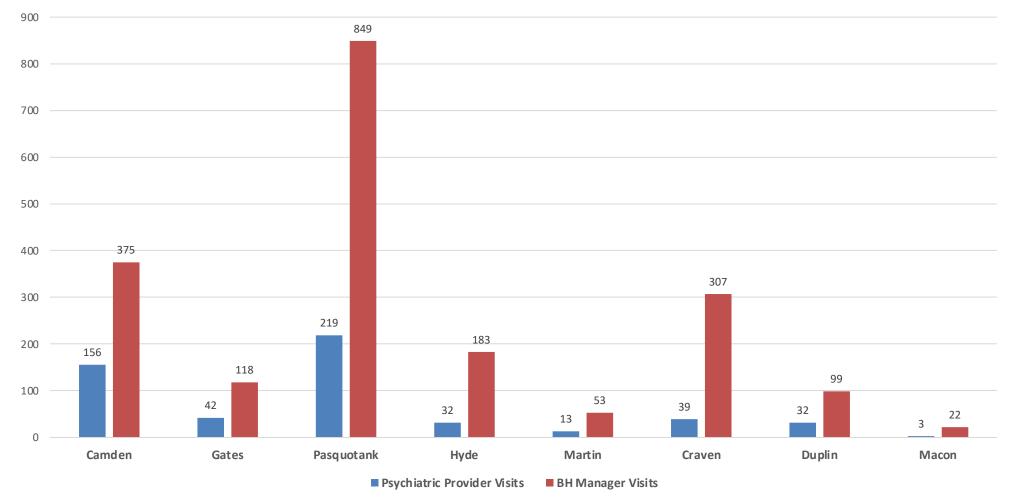
NC-STeP Community Visits by Site by provider type July - September 2020





NC-STeP Community Visits by Site and by Provider Type

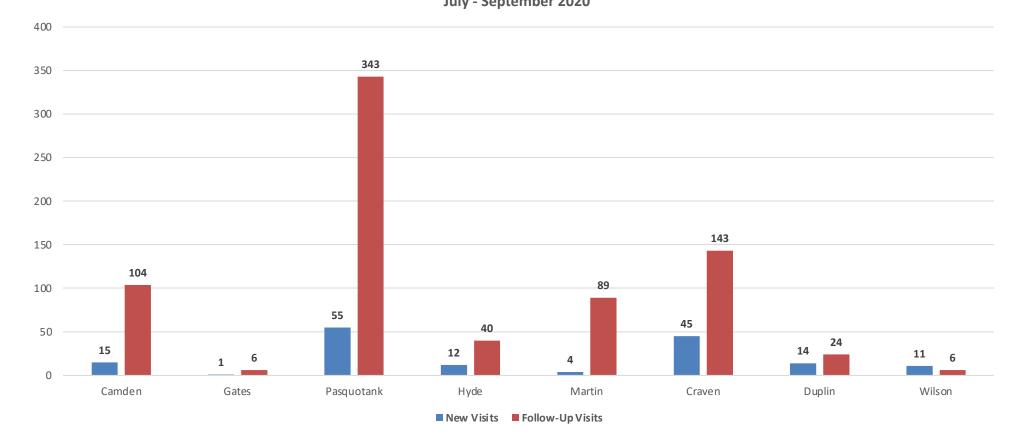
January - December 2019





NC-STeP Community Visits by Site

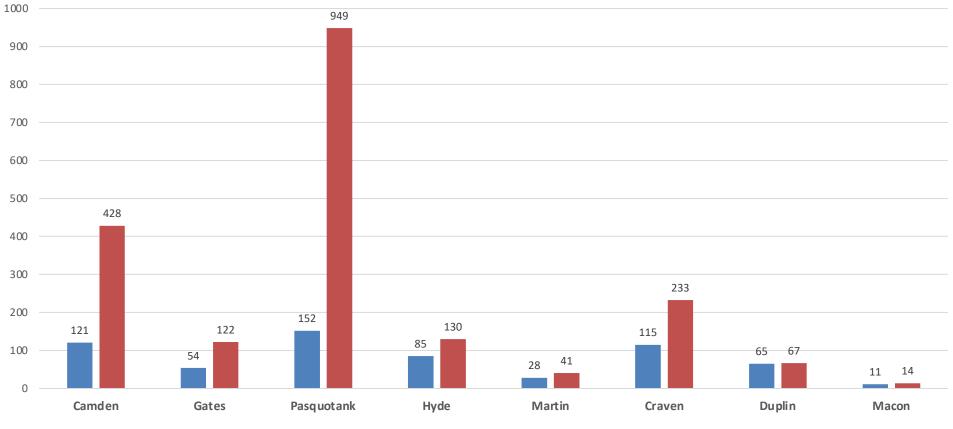
New and Follow-up July - September 2020



East Carolina University. CENTER FOR TELEPSYCHIATRY

NC-STeP Community Visits by Site New and Follow-up

January - December 2019



New Visits
Follow-Up Visits



NC-STeP Status as of September 30, 2020

- 41 hospitals in the network. 38 live.
- 44,349 total psychiatry assessments since program inception
- 6,408 IVCs overturned
 - Cumulative return on investment = \$34,603,200 (savings from preventing unnecessary hospitalizations)
- Six Clinical Provider Hubs with 42 consultant providers
- Administrative costs below industry standard
- Over 33% of the patients served had no insurance coverage



NC-STeP Status as of September 30, 2020

- 9 community-based sites.
- 4,826 total patient visits since program inception in October 2018.
 - 739 total patient visits with a psychiatrist
 - 4,087 total patient visits with a mid-level provider



Model 1 – Live



Hospital Name	Contract Date	Portal Go Live
Vidant Outer Banks Hospital	10/01/2013	08/08/2016
Vidant Bertie Hospital	10/01/2013	08/15/2016
Vidant Chowan Hospital	10/01/2013	08/15/2016
Vidant Edgecombe Hospital	10/01/2013	08/15/2016
Sentara Albemarle Medical Center	10/01/2013	08/17/2016
Vidant Beaufort Hospital	10/01/2013	08/22/2016
Vidant Duplin Hospital	10/01/2013	08/22/2016
Lenoir Memorial Hospital	01/01/2014	09/06/2016
St Lukes Hospital	03/01/2014	09/07/2016
UNC Rockingham Hospital	04/01/2015	10/05/2016
DLP Harris Regional Medical	07/01/2015	10/14/2016
DLP Swain Community Hospital	07/01/2015	10/14/2016
Erlanger Murphy Medical Center	05/01/2015	10/26/2016
DLP Maria Parham Medical Center	07/01/2015	11/15/2016
J. Arthur Dosher Memorial Hospital	04/01/2015	01/07/2017
Ashe Memorial Hospital	06/01/2015	01/26/2017
Northern Hospital of Surry County	11/01/2015	03/07/2017
Halifax Regional Medical Center	03/15/2015	08/08/2017
Southeastern Regional Memorial	05/01/2014	08/08/2017
DLP Person Memorial Hospital	07/01/2015	08/17/2017
Lake Norman Regional Medical Center	10/01/2014	10/17/2017
Pender Memorial Hospital	09/01/2014	12/07/2017
DLP Maria Parham Franklin	03/01/2018	02/01/2019
Central Harnett Hospital	07/01/2019	02/21/2020
Betsy Johnson Hospital	07/01/2019	02/21/2020

Model 1 – In Process



Hospital Name	Contract Date	Portal Go Live
Park Ridge Health	10/01/2018	10/27/20
UNC Wayne Memorial Hospital	01/01/2020	TBD
Hugh Chatham Hospital	03/01/2020	TBD Moving from Model 1 to 2

Hospital Status Report as of September 2020			
Model 1 – Participation Pending	NC-STeP		
Hospital Name	Program Status		
DLP Central Carolina Hospital	Reviewing Contract		
Our Community Hospital	Reviewing Contract		
Pioneer Community Hospital of Stokes (Greene)	Reviewing Contract		
Pioneer Community Hospital of Stokes (King)	Reviewing Contract		
Washington County Hospital	Reviewing Contract		

Model 2



Hospital Name	Go Live Date/Status
Cape Fear Valley Medical Center	06/2014
Cape Fear Valley Bladen Hospital	07/2014
McDowell Hospital	07/2014
Mission Hospital	07/2014
Mission Children's Hospital	08/2014
Blue Ridge Regional Hospital	09/2014
Transylvania Regional Hospital	09/2014
Angel Medical Center	01/2015
Highlands-Cashiers Hospital	03/2015
Cape Fear Valley Hoke Hospital	06/2016
UNC Johnston, Clayton	06/2016
UNC Johnston, Smithfield	06/2016

Terminated



Hospital Name	Hospital Name
Alleghany Memorial Hospital	Martin County General
Carolina East	Nash General Hospital
Carteret	Sampson
Columbus Regional	UNC Hillsborough
Davie Medical	WakeMed Apex
DLP Rutherford Regional Medical Center	WakeMed Briar Creek
FirstHealth Montgomery Memorial Hospital	WakeMed Cary
FirstHealth Moore Regional Hospital	WakeMed Garner
FirstHealth Regional Hospital – Hoke	WakeMed North Healthplex
FirstHealth Richmond Memorial Hospital	WakeMed Raleigh
FirstHealth Sandhills Regional Medical	WakeMed Raleigh Children's ED
Lexington	WakeMed Psychiatric Observation Unit
Wilson Memorial Hospital	DLP Haywood Hospital
UNC Chatham	Novant Brunswick
Novant Clemmons	Novant Forsyth Medical
Novant Kernersville	Novant Presbyterian Hospital
Novant Rowan	Novant Thomasville
Cone Health Behavioral Health Hospital	Cone Health MedCenter High Point
Wesley Long Hospital	Annie Penn Hospital
Moses H. Cone Memorial Hospital	Women's Hospital – Cone Health

No Information Available



Hospital Name	Program Status	NC-STeP Model
Caldwell Memorial	TBD	TBD
Cherokee Indian Hospital	TBD	TBD
New Hanover	TBD	TBD
Novant Franklin Medical	TBD	TBD
Onslow Memorial	TBD	TBD
Scotland Health	TBD	TBD
Wilkes Regional Medical	TBD	TBD





Sy Atezaz Saeed, MD, MS, FACPsych Professor and Chairman Department of Psychiatry and Behavioral Medicine Brody School of Medicine | East Carolina University

Contact

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NC-STeP Advisory Council Meeting Friday, December 4, 2020 10:30 am – 12:00 pm Zoom Video Conferencing

Agenda

- 10:30- 10:35 a.m. Welcome
- 10:35- 10:40 a.m. Review and Approval of September 25, 2020 Minutes
- 10:40- 11:30 a.m. NC-STeP FY21-Q1 (Jul-Sep) Performance Data
- 11:30-11:45 a.m. Update on Community-Based Pilot(s)
- 11:45- 11:50 a.m. Old Business
- 11:50- 11:55 a.m. New Business
- 11:55-12:00 p.m. Announcements
- 12:00 p.m. Adjourn

zoom

Join Zoom Meeting https://zoom.us/j/94650849042?pwd=V k1uUTVEZGplQVpLVVpLZ0pmbzlMUT09

Meeting ID: 946 5084 9042 Passcode: 740485